

The Great ADMISSIONS REDESIGN

Q&A Webinar: Eligibility and Requirements

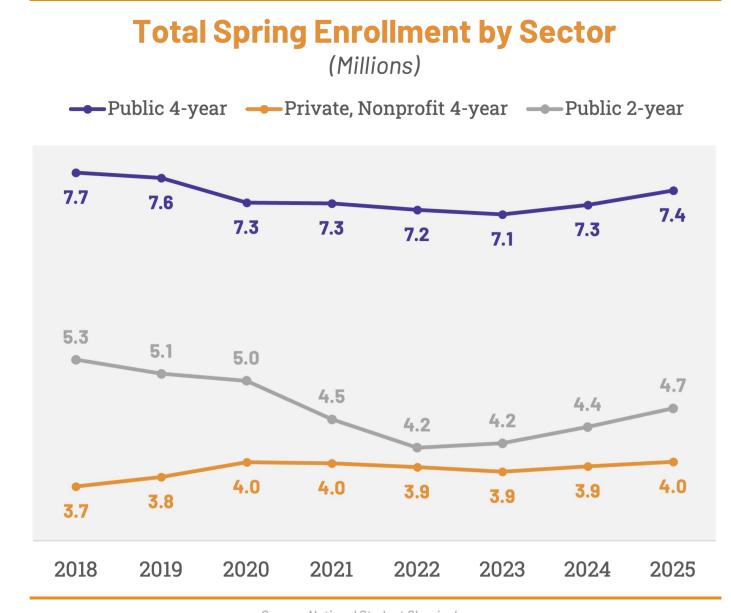
Presented by:

Melanie Heath
Strategy Director for Access



When it comes to enrollment, higher education is at a crossroads.

- Demographic cliff
- Year-over-year declines in freshman
 enrollment following the COVID-19 pandemic
- Shifting **test policies** for admissions
- Supreme Court ruling on affirmative action
- Volatility in federal funding
- Waning public trust around the value of higher education and concerns around affordability



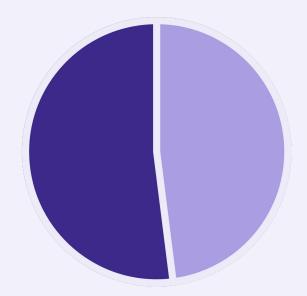
Source: National Student Clearinghouse





Students face steep barriers to navigate the enrollment process because of unnecessary bureaucracy and misaligned systems.

A recent survey of students aged 16-22 found that:



52% of students say that applying to college has been more stressful than anything else they have done academically.



More than
three-quarters
of students feel the
college admission
process is complex.

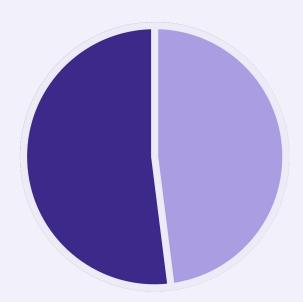
Source: National Association for College Admission Counseling



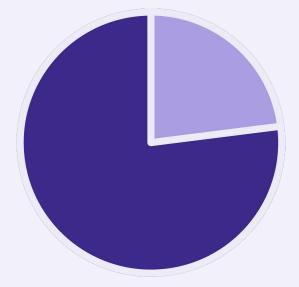


Students face steep barriers to navigate the enrollment process because of unnecessary bureaucracy and misaligned systems.

A recent survey of students aged 16-22 found that:



52% of students say that applying to college has been more stressful than anything else they have done academically.



More than
three-quarters
of students feel the
college admission
process is complex.

How can the admissions process evolve from gatekeeper to gateway?

Source: National Association for College Admission Counseling





Admissions redesign is emerging as a promising solution, quickly gaining momentum across the country.























Lumina's Great Admissions Redesign is igniting a national movement.

In 2023, Lumina Foundation launched The Great Admissions Redesign (GAR), challenging states, systems, and institutions to propose bold approaches to simplifying and automating admissions. More than 70 applicants across 32 states and U.S. territories responded to Lumina's challenge.

Implementation grants sought to propel the progress of mature redesign projects.

Northern Arizona University

California State University

Illinois Board of Higher Education

Planning grants sought to support discovery and vision-setting within nascent redesign projects.

Kentucky Council on Postsecondary Education

Louisiana Board of Regents* Texas Higher Education Coordinating Board

Washington Student Achievement Council

*Note that the Louisiana Board of Regents received funding for two separate projects.

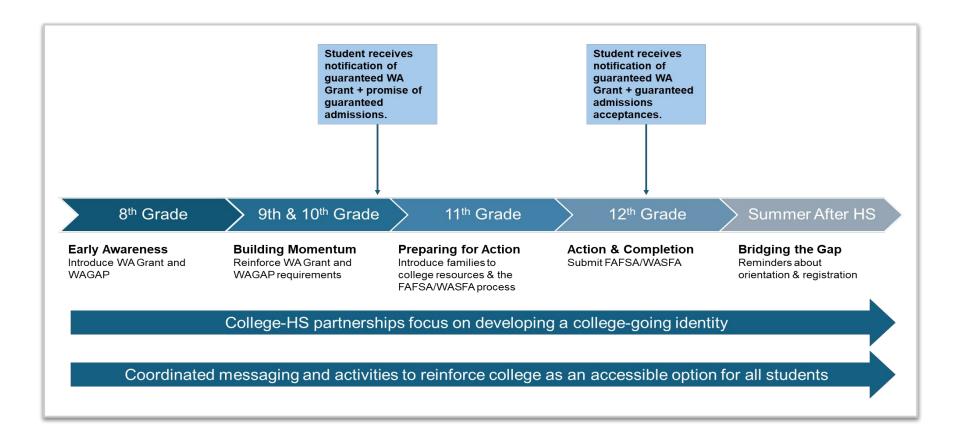


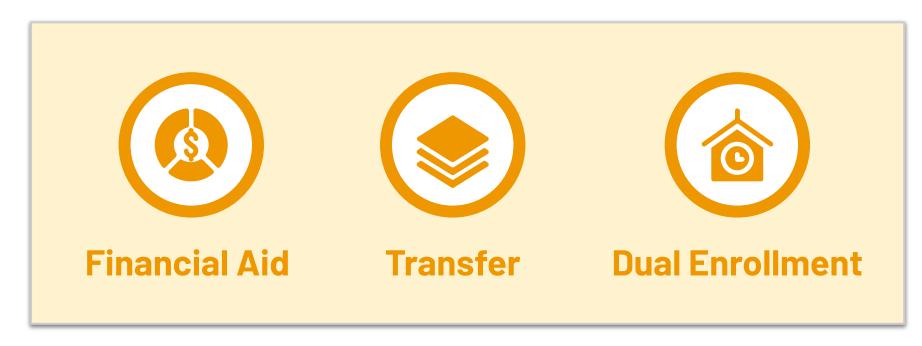


Admissions redesign aims to support students across the student journey.

In designing and implementing their admissions innovations, grantees looked to address the needs of students across the education continuum.

Many grantees theorized that intentionally and thoughtfully integrating admissions innovations with other elements of the college-going experience for students could lead to increased long-term impact.









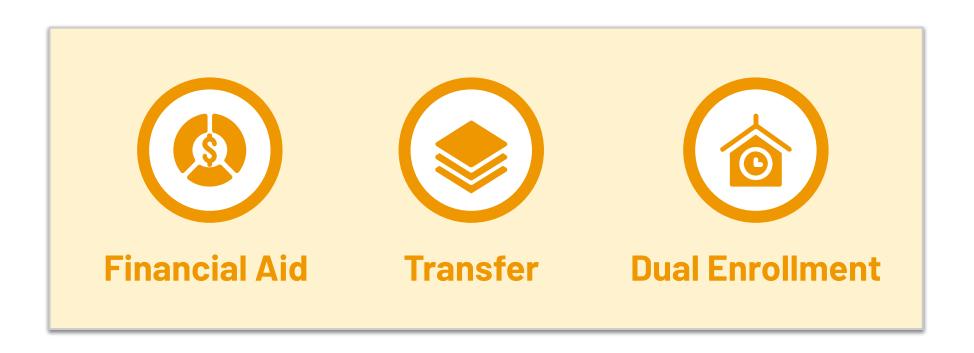
Admissions redesigns are iterative, with endless possibilities.

Innovation means doing what you can, with what you have, to get what you need.

- President David Wilson, Morgan State University

Redesign projects look different based on context.

Many grantees theorized that intentionally and thoughtfully **integrating admissions innovations with other elements of the college-going experience** for students could lead to increased long-term impact.







Learn more about the Great Admissions Redesign

Check out Lumina's website to review ESG's *Lessons Learned* report, read briefs from Data Quality Campaign, review the typology of admissions innovations from Research for Action, listen in to Lumina's recorded live podcast, watch the Lessons Learned webinar, and more!











LUMINAFOUNDATION.ORG/ADMISSIONS-REDESIGN





Use of Funds What Lumina is Looking For ONE FIVE Eligibility Timeline SIX TWO Funding Types **How to Apply** THREE SEVEN Grantee Experience & Expectations Audience Questions FOUR EIGHT



Complexity is the friend of the privileged.

-DR. RICHARD REEVES



Pillars of Admissions Redesign

Lumina is most interested in redesign concepts that promote the following principles:

INTEGRATED UNIVERSAL AUTOMATED PROACTIVE TRUSTED

Proposal establishes
linkages among
long-standing siloes in the
college admissions process,
integrating elements
across the student journey,
such as financial aid,
transfer, and/or dual
enrollment.

Proposal promotes
access for as many
students as possible
through expansive
eligibility criteria and
transparent
communications.

Proposal creatively
leverages data and
emerging technology to
reduce the burden of the
college application process
on both students and
practitioners.

Proposal nurtures college-going identities by **informing learners of their college options** before they apply.

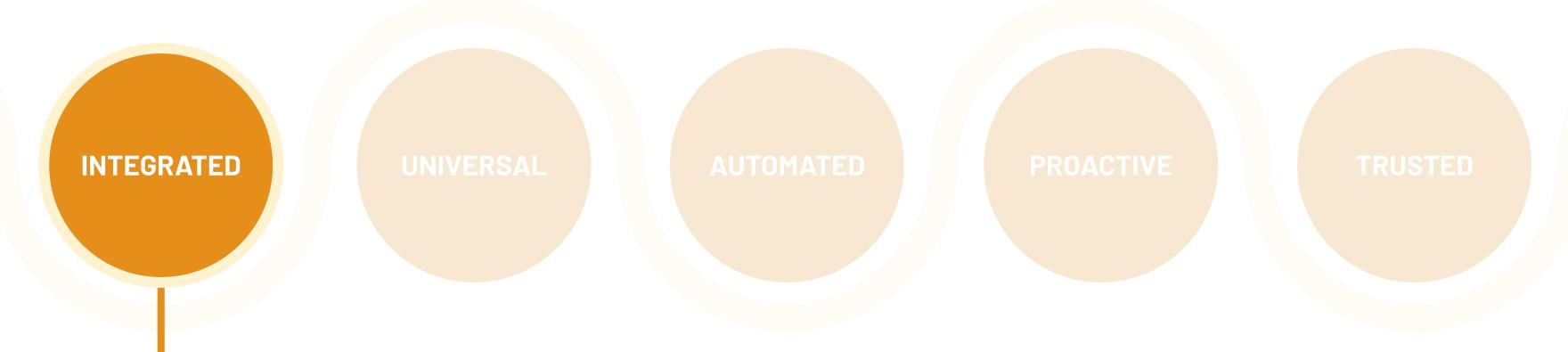
Proposal engages and empowers counselors, advisors, educators, and college access professionals as trusted messengers and champions.





Pillars of Admissions Redesign

Lumina is most interested in redesign concepts that promote the following principles:



In our refreshed application, you will be asked to identify your proposal's integration with processes in addition to admissions, which might include:

Financial Aid Advising Employer-Sponsored Programs

Dual Enrollment / Early Postsecondary Opportunities

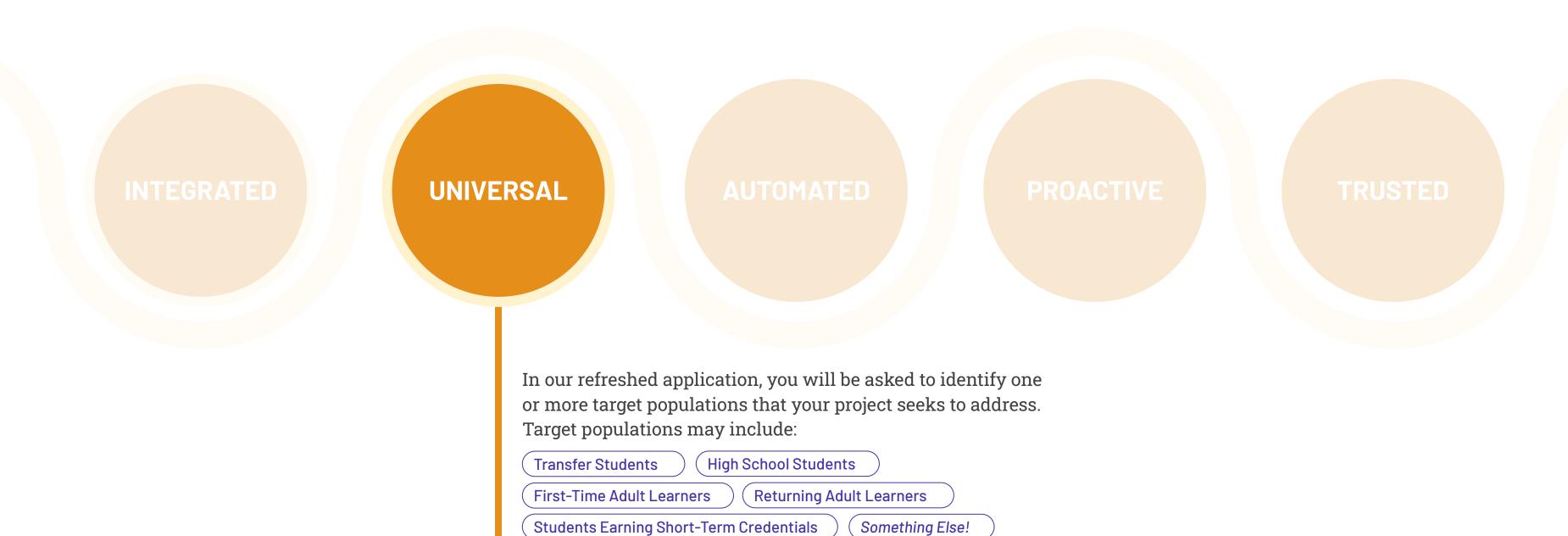
Credit Mobility Transcript Movement Something Else!





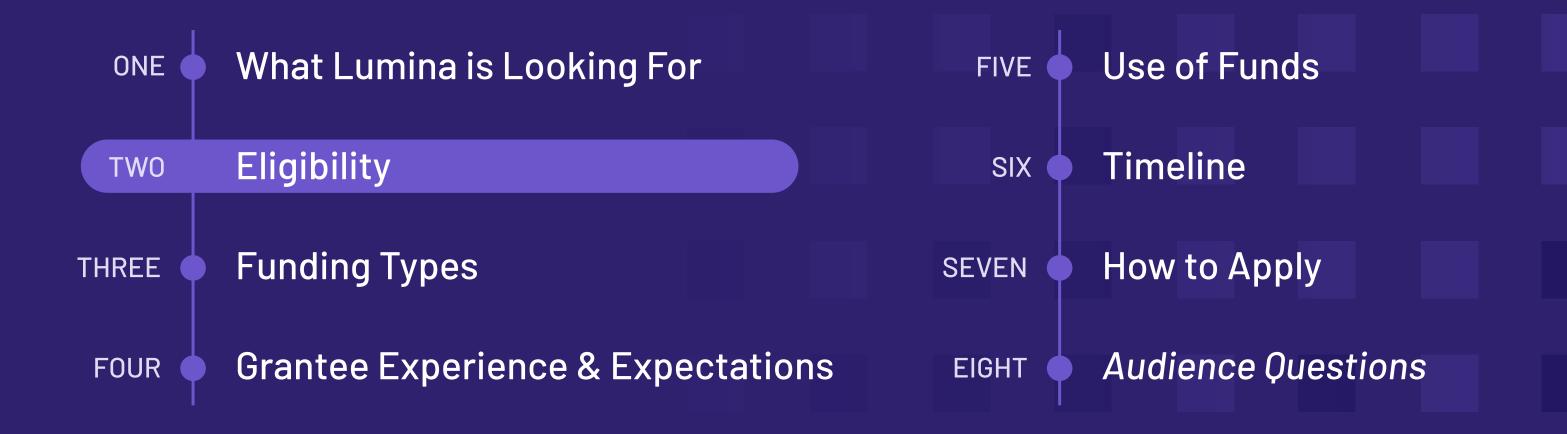
Pillars of Admissions Redesign

Lumina is most interested in redesign concepts that promote the following principles:











state agencies



state systems
of higher education that
include public, nonprofit
institutions



a group of three or more public or private, nonprofit institutions

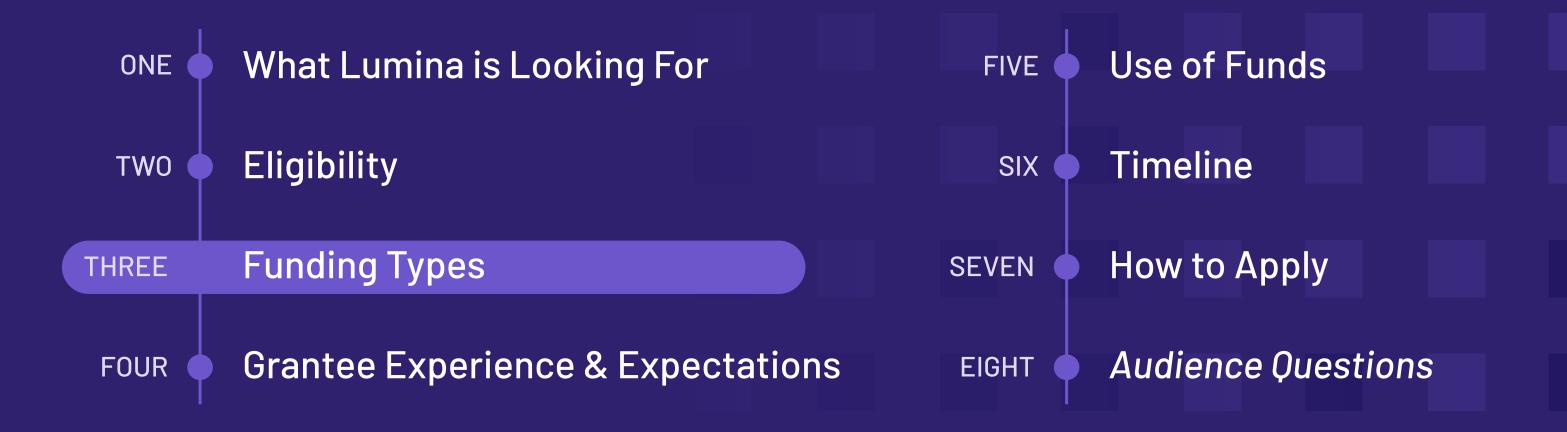
*Only one proposal submission per state, higher education system, or institutional cluster will be accepted.

Lumina encourages collaboration among agencies, organizations, and colleges and universities when developing responses.

If multiple responses are received, Lumina will alert the parties and invite them to make a joint submission.







EXPLORATION GRANTS

Awarded to entities seeking to better understand the potential of redesigned admissions systems through information gathering and/or coalition building.

Recipients will receive between \$50,000-\$100,000 each.

Apply for this grant if...

- You're eager to **diagnose your preparedness** for admissions redesign
- You've successfully implemented one phase of admissions redesign, and you're interested in exploring potential enhancements
- You're seeking to **elevate student and family perspectives** on admissions systems in your state
- You're preparing to **facilitate introductory conversations** about admissions redesign among critical stakeholders



Funding will be awarded across three tiers

EXPLORATION GRANTS

Awarded to entities seeking to better understand the potential of redesigned admissions systems through information gathering and/or coalition building.

Recipients will receive between \$50,000-\$100,000 each.

PLANNING GRANTS

Awarded to entities in the early stages of strategic planning to create a new admissions redesign program or add a new dimension to an existing admissions redesign effort. Recipients will receive between \$50,000-\$100,000 each.

Apply for this grant if...

- You're ready to transform a vision for admissions redesign into a **plan for action**
- You're seeking to build consensus and momentum among critical stakeholders to bring an admissions redesign to life
- You're seeking a better understanding of the data, technology, policy, and/or communications implications of your vision for redesign
- You've successfully implemented one phase of admissions redesign, and you're planning to add more advanced features



Funding will be awarded across three tiers

EXPLORATION GRANTS

Awarded to entities seeking to better understand the potential of redesigned admissions systems through information gathering and/or coalition building.

Recipients will receive between \$50,000-\$100,000 each.

PLANNING GRANTS

Awarded to entities in the early stages of strategic planning to create a new admissions redesign program or add a new dimension to an existing admissions redesign effort. Recipients will receive between \$50,000-\$100,000 each.

IMPLEMENTATION GRANTS

Targeted resources for entities in the process of augmenting and scaling redesigned admissions systems. Recipients will receive up to \$500,000 each.

Apply for this grant if...

- You've "set the table" for a new program, and you're seeking opportunities to improve and accelerate implementation
- You're preparing to **expand upon a pilot effort**
- You're seeking to make **specific changes to policy and/or practice** to enhance the impact of your redesign project



Funding will be awarded across three tiers

EXPLORATION GRANTS

Awarded to entities seeking to better understand the potential of redesigned admissions systems through information gathering and/or coalition building.

Recipients will receive between \$50,000-\$100,000 each.

PLANNING GRANTS

Awarded to entities in the early stages of strategic planning to create a new admissions redesign program or add a new dimension to an existing admissions redesign effort. Recipients will receive between \$50,000-\$100,000 each.

IMPLEMENTATION GRANTS

Targeted resources for entities in the process of **augmenting and scaling** redesigned admissions systems. Recipients will receive **up to \$500,000** each.





What Lumina is Looking For

TWO Eligibility

THREE Funding Types

SEV

FOUR Grantee Experience & Expectations



Grantee Experience & Expectations



NETWORK EXPERIENCE

- Attend two (2) **convenings**: one in-person in spring 2026, and one in March 2027
- Attend bimonthly **virtual learning sessions**
- Actively participate in a **network** with other admissions redesign grantees
- Contribute to storytelling about admissions redesign efforts



PROJECT WORK

- Engage in **quarterly progress check-ins** with Lumina Foundation and relevant technical assistance partners
- Complete a **needs assessment** to determine tailored support
- Develop **project deliverables**; final deliverables will be determined based on your funding tier and project scope.
- Finalize a **grant report**





Grantee Experience & Expectations



NETWORK EXPERIENCE

- Attend two (2) **convenings**: one in-person in spring 2026, and one in March 2027
- Attend bimonthly virtual learning sessions
- Actively participate in a **network** with other admissions redesign grantees
- Contribute to **storytelling** about admissions redesign efforts



PROJECT WORK

- Engage in quarterly progress check-ins with Lumina Foundation and relevant technical assistance partners
- Complete a **needs assessment** to determine tailored support
- Develop **project deliverables**; final deliverables will be determined based on your funding tier and project scope.
- Finalize a grant report

Exploration: May include summative project briefs, public presentations, conference proposals

Planning: A detailed implementation plan including a student journey map, redesigned process description, and key milestones and tactics across data integration, partnership development, and communications strategies

Implementation: May include a logic model, advocacy plan, or impact analysis





Grantee Experience & Expectations



NETWORK EXPERIENCE

- Attend two (2) **convenings**: one in-person in spring 2026, and one in March 2027
- Attend bimonthly virtual learning sessions
- Actively participate in a **network** with other admissions redesign grantees
- Contribute to **storytelling** about admissions redesign efforts



PROJECT WORK

- Engage in **quarterly progress check-ins** with Lumina Foundation and relevant technical assistance partners
- Complete a **needs assessment** to determine tailored support
- Develop **project deliverables**; final deliverables will be determined based on your funding tier and project scope.
- Finalize a grant report

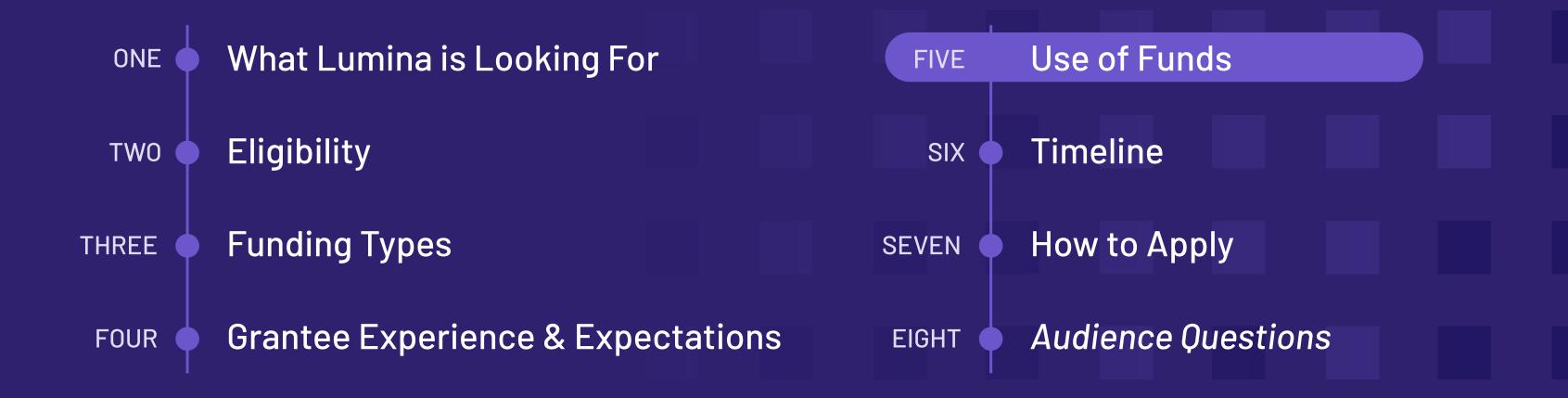


SUPPORT PROVIDED

- Technical assistance will be tailored to grantee needs, informed by a needs assessment
- Ad hoc opportunities to engage with experts via semi-regular office hours
- Implementation planning templates and examples
- Peer consultancies and collaborative problem solving
- Deliverable draft review and feedback
- Mentoring opportunities provided by practitioners that have successfully implemented admissions redesigns







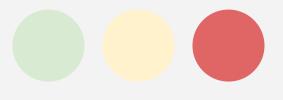
Use of Funds

Funds should be spent on strategic investments that fundamentally alter admissions, enrollment, and/or financial aid processes.



CAN INCLUDE, but not limited to

- Data infrastructure
- Staffing to build new systems/processes
- Convening project teams/other stakeholders
- Hiring consultants
- Developing new marketing/collateral materials

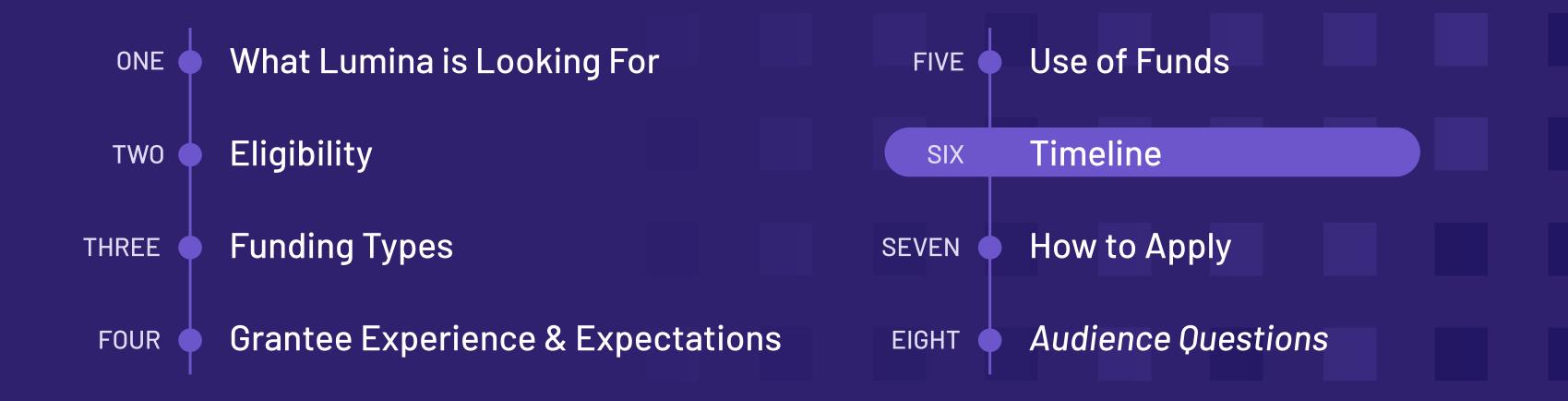


CANNOT INCLUDE

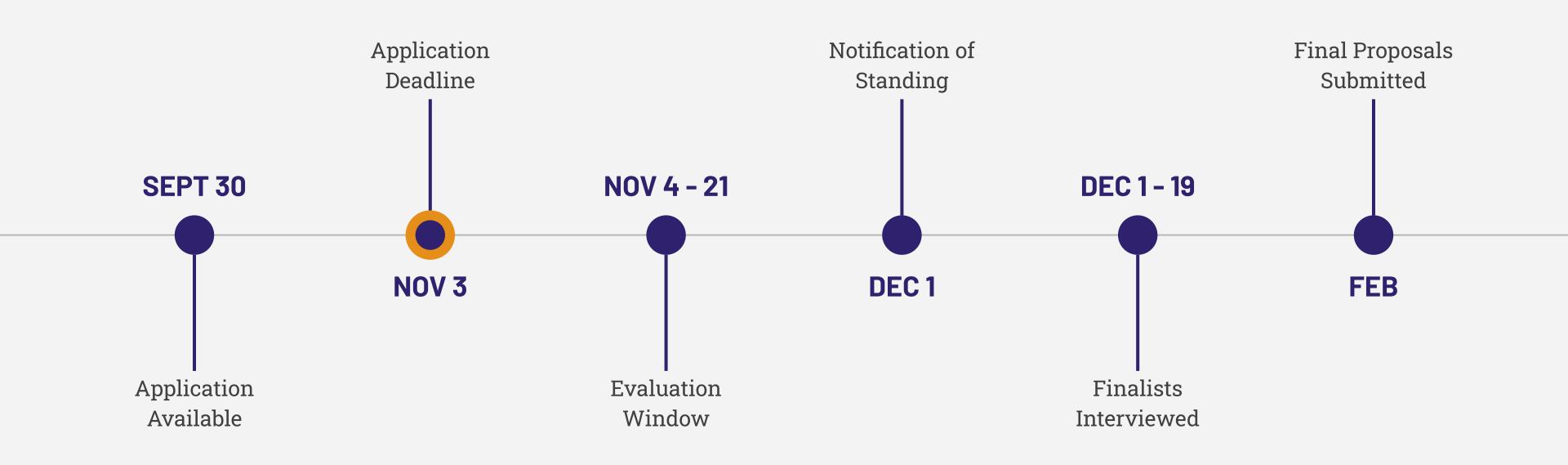
- Scholarships or stipends
- Lobbying or election-related activities





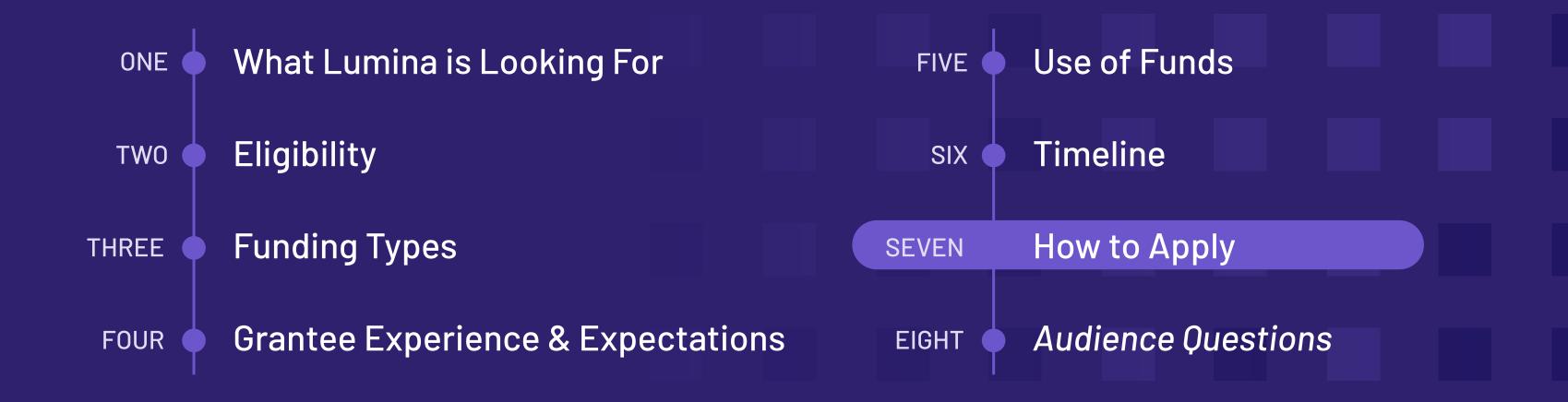






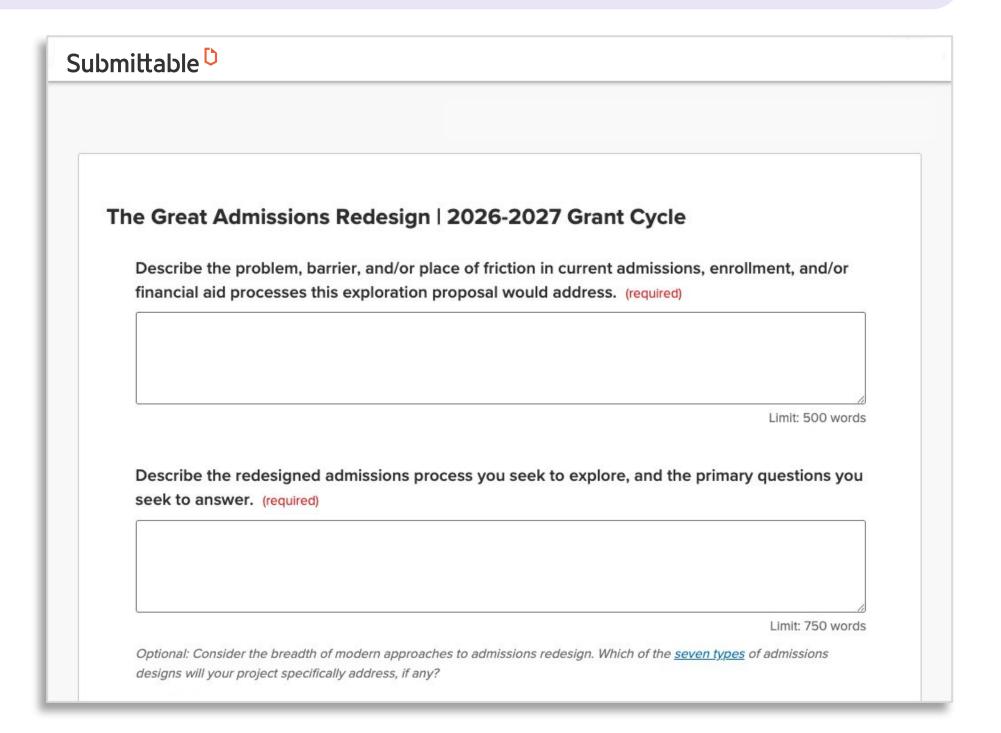






LUMINAFOUNDATION.ORG/ADMISSIONS-REDESIGN

- Applicants must make an account in Submittable, our external application host.
- Application questions will generate when you **select the** funding tier you wish to apply for.
- Multiple users can collaborate on a shared application.
- Your progress will auto-save.
- If you run into any challenges with the platform, reach out to technical support with Submittable.







Application Themes

Though they vary slightly depending on the funding tier you are applying for, application questions seek information across nine major categories:

- Define the problem.
- Describe the potential solution. +
- Connect to GAR principles. +
- ldentify any target populations or integrated processes.
- 5 Identify intended project outcomes.
- Describe admissions redesign efforts to-date.
- 7 Describe enabling and limiting conditions.
- 8 Outline strategic use of grant funds.
- 9 Identify your core team of 3-5 individuals.

*Questions marked with a "plus" sign are weighted twice on the scoring rubric.







MELANIE HEATH Strategy Director for Access, **Lumina Foundation**



PATRICK CRANE Strategy Director for State Policy, **Lumina Foundation**



Co-Director, College Admissions **Futures Co-Laborative**

OIYAN POON



ZAKIYA ELLIS Principal, EducationCounsel



TAYLOR ODLE Assistant Professor of Educational Policy Studies, UW-Madison



KATE AKERS VP, Policy Implementation and Best Practices, Data Quality Campaign



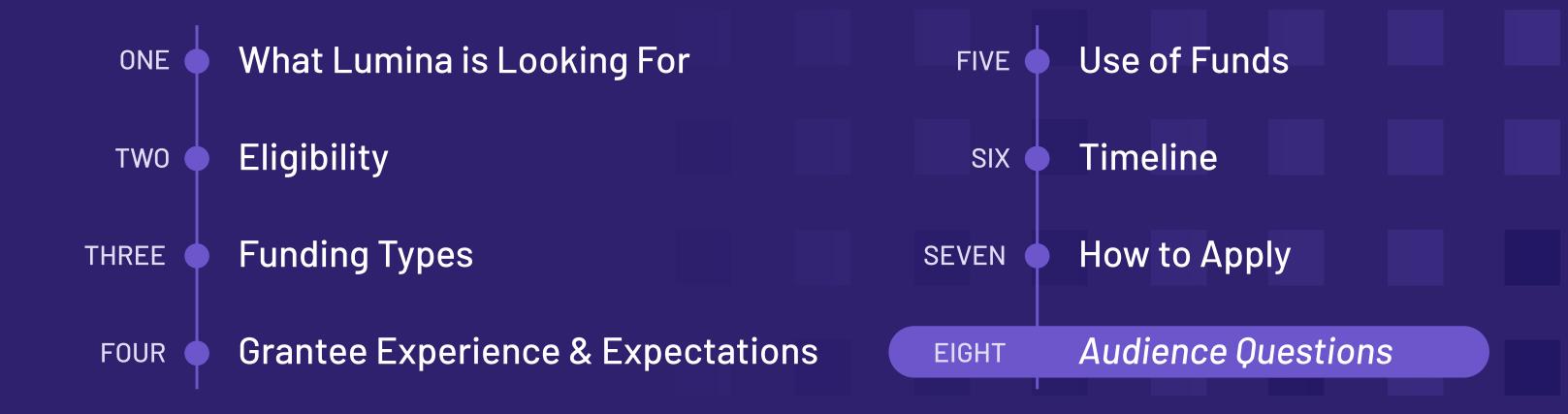
JONATHAN GAGLIARDI VP of Economic Mobility & Social Impact, Northern Arizona University



LAUREN NORTON Associate Director, Education **Strategy Group**









Questions?

For questions specific to your own institution, system, or project, please email:

admissionsredesign@luminafoundation.org



Application Questions: Exploration Proposal

- 1. Describe the **problem, barrier, and/or place of friction** in current admissions, enrollment, and/or financial aid processes this exploration proposal would address.
- 2. Describe the **redesigned admissions process** you seek to explore, and the primary questions you seek to answer.

 Optional: Consider the breadth of modern approaches to admissions redesign. Which of the seven types of admissions designs will your project specifically address, if any?
- 3. Explain how your project would promote integrated, universal, automated, proactive, and/or trusted admissions processes.
- 4. Will your project specifically address any of the following **target populations**? Check all that apply. (transfer students; first-time adult learners; returning adult learners; high school students; students earning short-term credentials; other)
 - Will your project specifically address any of the following **processes** in addition to admissions? Check all that apply. (financial aid; dual enrollment/early postsecondary opportunities; advising; transcript movement; credit mobility; employer sponsored programs; other)
- 5. What does success look like at the end of the grant period? Please share at least three **project outcomes** you hope to accomplish.
- 6. Describe your entity's participation in the admissions redesign movement to date.
- 7. Describe any enabling and limiting conditions impacting your potential for engaging stakeholders, accessing data, and communicating findings.
- 8. How would you strategically use the grant funds to explore a redesigned admissions process?
- 9. Effective redesign efforts break down siloes between the various sectors and institutional functions involved in the admissions process. Please identify a core team of 3-5 individuals (names, titles, and organizations) you anticipate leading this project. Additionally, briefly explain how you might engage a cross-cutting network of partners to support your core team.





Application Questions: Planning Proposal

- 1. Describe the **problem, barrier, and/or place of friction** in current admissions, enrollment, and/or financial aid processes this planning proposal would address.
- 2. Describe the **redesigned admissions process** you seek to bring to life. How will this project address the problem or barrier you identified in your previous response?
 - Optional: Consider the breadth of modern approaches to admissions redesign. Which of the seven types of admissions designs will your project specifically address, if any?
- 3. Explain how your project would promote integrated, universal, automated, proactive, and/or trusted admissions processes.
- 4. Will your project specifically address any of the following **target populations**? Check all that apply. (transfer students; first-time adult learners; returning adult learners; high school students; students earning short-term credentials; other)
 - Will your project specifically address any of the following **processes** in addition to admissions? Check all that apply. (financial aid; dual enrollment/early postsecondary opportunities; advising; transcript movement; credit mobility; employer sponsored programs; other)
- 5. What does success look like at the end of the grant period? Please share at least three project outcomes you hope to accomplish.
- 6. Describe your entity's participation in the admissions redesign movement to date.
- 7. Describe any **enabling and limiting conditions** impacting your potential for for partnership development, data integration, and strategic communications. If known, what kind of technical assistance will you need to develop an implementation plan?
- 8. How would you strategically use the grant funds to plan for a redesigned admissions process?
- 9. Effective redesign efforts break down siloes between the various sectors and institutional functions involved in the admissions process. Please identify a core team of 3-5 individuals (names, titles, and organizations) you anticipate leading this project. Additionally, briefly explain how you might engage a cross-cutting network of partners to support your core team.





Application Questions: Implementation Proposal

- 1. Describe the **problem, barrier, and/or place of friction** in current admissions, enrollment, and/or financial aid processes this implementation proposal primarily addresses.
- 2. Describe your redesigned admissions process. How are you addressing the problem or barrier you identified in your previous response? Optional: Consider the breadth of modern approaches to admissions redesign. Which of the seven types of admissions designs will your project specifically address, if any?
- 3. Explain how your project would promote integrated, universal, automated, proactive, and/or trusted admissions processes.
- 4. Will your project specifically address any of the following **target populations**? Check all that apply. (transfer students; first-time adult learners; returning adult learners; high school students; students earning short-term credentials; other)
 - Will your project specifically address any of the following **processes** in addition to admissions? Check all that apply. (financial aid; dual enrollment/early postsecondary opportunities; advising; transcript movement; credit mobility; employer sponsored programs; other)
- 5. What does success look like at the end of the grant period? Please share at least three **project outcomes** you hope to accomplish. How will you measure your progress towards these outcomes?
- 6. Describe your entity's current admissions redesign strategy and efforts to date. What successes in admissions redesign have you already achieved?
- 7. Describe any **enabling and limiting conditions** impacting your potential for partnership development, data integration, and strategic communications. If known, what kind of technical assistance will you need to augment and scale your admissions redesign efforts?
- 8. How would you strategically use the grant funds to implement/expand your redesigned admissions process?
- 9. Effective redesign efforts break down siloes between the various sectors and institutional functions involved in the admissions process. Please identify a core team of 3-5 individuals (names, titles, and organizations) you anticipate leading this project. Additionally, briefly explain how you might engage a cross-cutting network of partners to support your core team.

